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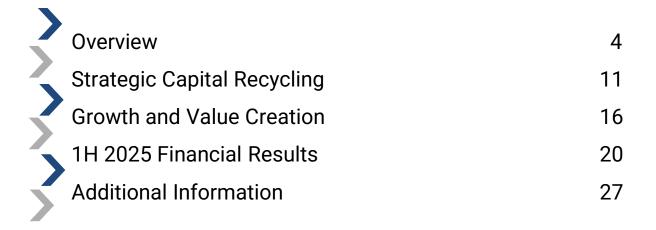
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Outline



Awards and Accreditations¹:

Signatory of:











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Largest SGX-listed Infrastructure Business Trust¹

Providing exposure to the resilient and growing global infrastructure sector

\$8.7b AUM

Portfolio of scale providing global access to attractive real assets

Essential businesses and assets underpinned by strong secular tailwinds

>10 mature economies

Focused on investment grade jurisdictions with well-developed regulatory frameworks and strong sovereign credit ratings







NORWAY and SWEDEN **ENERGY TRANSITION**

 European Onshore Wind Platform





GERMANY

ENERGY TRANSITION

- Borkum Riffgrund 2 (BKR2)
- German Solar Portfolio²



KINGDOM OF SAUDI ARABIA **ENERGY TRANSITION**

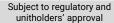
Aramco Gas Pipelines Company



SOUTH KOREA

ENVIRONMENTAL SERVICES

 Eco Management Korea Holdings (EMK)





UNITED KINGDOM

DIGITAL INFRASTRUCTURE

Global Marine Group (GMG)³



SINGAPORE

ENERGY TRANSITION

- City Energy
- Keppel Merlimau Cogen Plant



- Senoko Waste-to-Energy (WTE) Plant
- Keppel Seghers Tuas WTE Plant
- Keppel Seghers Ulu Pandan NEWater Plant
- SingSpring Desalination Plant
- Keppel Marina East Desalination Plant





AUSTRALIA & NEW ZEALAND DISTRIBUTION & STORAGE⁴

- Ixom
- Ventura



- 2. Completed the first four phases of closing of the German Solar Portfolio acquisition 2024. The fifth and final closing was completed on 28 Feb 2025.
- 3. Proposed acquisition of GMG was announced on 1st Apr 2025. Acquisition completion is subject to regulatory and unitholders' approval.
- 4. The divestment of Philippine Coastal was completed on 20 March 2025.



Leveraging on the Sustainable Infrastructure Theme

Secular growth trends driving investments in KIT's key business segments

Secular Growth Trends



Energy Transition and Climate Change

Decarbonisation initiatives drives investments in energy transition, renewables and other green infrastructure



Rapid **Urbanisation**

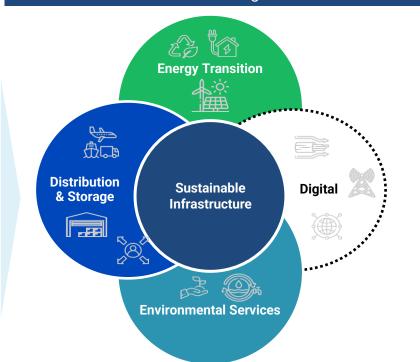
Urban population growth drives demand for utilities, transportation and other social infrastructure: emphasis on circular economy



Digitalisation

Digital transformation necessitates investments in smart grids, fiber optics and other digital technologies

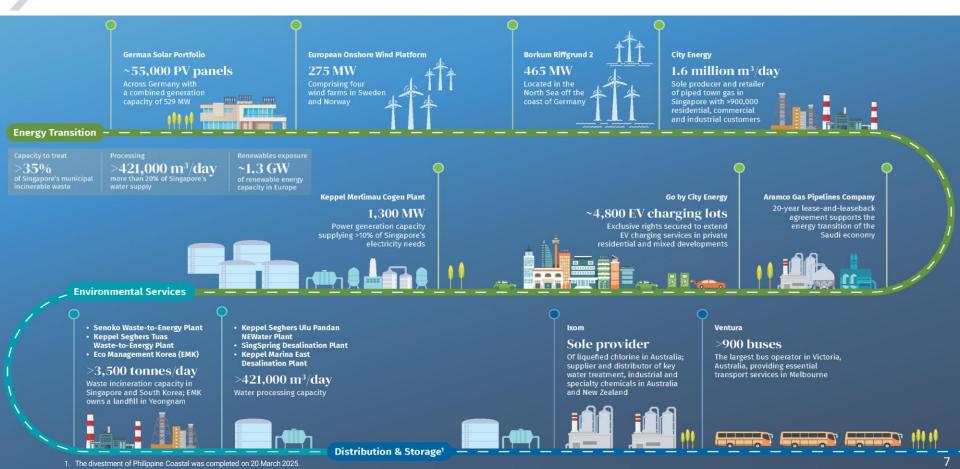
KIT's Business Segments





Building the Infrastructural Foundation for a Sustainable Future

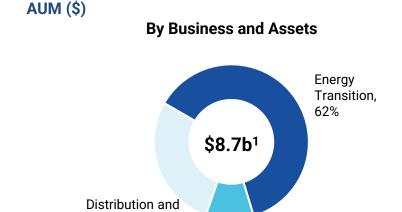
Supports energy transition, safeguards the environment and drives economic growth



Voluntary Independent Portfolio Valuation

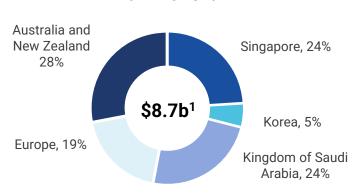
Portfolio AUM of \$8.7b¹ with new acquisitions and value creation initiatives

A resilient and diversified portfolio



Storage, 28%

By Geography



AUM growth over time driven by new acquisitions and growth in existing businesses

Environmental Services, 10%



Assets under Management (AUM) as at 30 Jun 2025. Based on independent valuation conducted by EY Corporate Advisors Pte Ltd and Deloitte & Touche Financial
Advisory Services Pte Ltd (except KMEDP) as at 31 Dec 2024. Represents KIT's economic interest in the enterprise value of its investments plus cash held at the
Trust. The valuation of KMEDP is based on the enterprise value at acquisition.

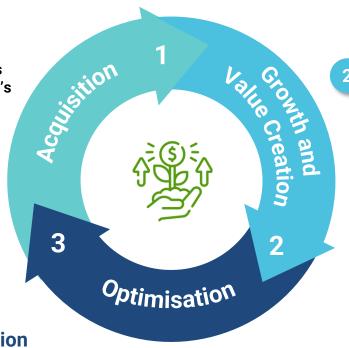
Optimising Portfolio Through Value Creation

Unlocking value of evergreen portfolio by asset recycling

1 Acquisition

Leveraged to secular growth trends and/or aligned with sponsor Keppel's operational expertise

Keppel's proprietary assets as potential pipeline



Growth and Value Creation

Driving portfolio performance with strategic growth plans

- Explore synergies within existing businesses

3 Optimisation

Optimise and unlock value

- ☑ Potential asset recycling in whole, or in part
- ☑ Redeploy proceeds into higher yielding investments



Driving Portfolio Growth through Acquisitions and Value Creation

Strategic capital recycling for long term cash flow resilience

2019 - 2021 2022

Feb 2019

Acquired 100%

stake in Ixom

Jan 2021

interest in

Philippine

Coastal

Acquired 50%

Feb 2022

Acquired 49% stake in Aramco Gas Pipelines Company as part of a consortium

Oct 2022 Acquired 52% interest in EMK

Sep 2022

Acquired 13.4% interest in a European Onshore Wind Platform





2023

Dec 2023

Acquired 13.4% interest in **Fäbodliden II**, an onshore wind farm in Sweden



2024

1st solar investment

Jan 2024 Jun 2024

Acquired 45%
interest in a

German solar
portfolio¹

Acquired
97.7% interest
in Ventura





Expansion into

transportation

infrastructure

Dec 2024
Acquired 50%
equity interest
in Keppel
Marina East
Desalination
Plant²



<u>2025</u>

AUM: \$8.7b³ as at 30 June 2025

as at 30 June 2025

Expansion into digital infrastructure







Apr 2025
Announced proposed acquisition of Global Marine Group, a leading subsea cable service provider



Aug 2025 Completed partial divestment of Ventura

- 1. Completed the first four phases of closing of the German Solar Portfolio in 2024. The fifth and final closing was completed on 28 Feb 2025.
- 2. The acquisition of 50% equity interest in Marina East Water Pte. Ltd (MEW), which owns the Keppel Marina East Desalination Plant, entitles KIT to the entire economic benefit of MEW.
- 3. Assets under Management (AUM) as at 30 June 2025 is \$8.7b, based on independent valuation conducted by EY Corporate Advisors Pte Ltd and Deloitte & Touche Financial Advisory Services Pte Ltd (except KMEDP) as at 31 Dec 2024. Represents KIT's economic interest in the enterprise value of its investments plus cash held at the Trust. The valuation of KMEDP is based on the enterprise value at acquisition. Pro forma AUM including share of enterprise value of Global Marine Group assuming acquisition completion is \$9.0b.





Enhancing KIT's Financial Strength and Agility

Unlocking value through asset monetisation and reinvesting for resilient cash flow

Strategic divestments to capture value-accretive opportunities

KIT sold 24.62% stake in Ventura to private investment funds managed by Samsung Asset Management; transaction completed on 12 August 2025



Sale consideration of the transaction is A\$130 million (~\$109 million¹) for the relevant stake



Allows KIT to demonstrate the attractiveness of the business and realise some upside in Ventura's value



Partial Stake Divestment of Ventura²

Divestment of Philippine Coastal³



Divestment proceeds

~\$301m

Bolstering KIT's financial strength and agility, and enhancing KIT's ability to capture further opportunities through strategic capital recycling Entire equity
stake
divestment in
Philippine
Coastal

KIT **sold its entire equity interest** of 50% to affiliates of I Squared Capital; transaction was completed on **20 March 2025**

\$192m divestment proceeds

Sale proceeds from the transaction is US\$148 million (~\$192 million⁴)



The transaction strengthens KIT's balance sheet, allowing the Trust to increase its financial flexibility

- 1. Based on an illustrative exchange rate of A\$1:S\$0.84.
- 2. Announced on 10 June 2025 and completed on 12 August 2025.
- 3. Announced on 23 October 2024 and completed on 20 March 2025.
- 4. Based on the illustrative exchange rate of USD1:SGD1.3 prevailing as of 19 October 2024.

Establishing KIT's Entry into Digital Infrastructure

Redeployment of capital into a yield-accretive opportunity

Proposed investment of \$122.3m to acquire c.46.7% interest in Global Marine Group (GMG),

a leading subsea cable service provider

 In demonstration of our strategic capital recycling, KIT proposes to redeploy divestment proceeds to fund accretive investment opportunities.

 This is a rare investment opportunity with long-term contracts and high entry barriers in a niche market.

Funds from Operations (FFO)^{1,2}

▲1.3%

From \$290.8m in FY 2024 to \$294.6m pro forma post acquisition **DPU**^{3,4}

▲ 3.5%

From 3.90 Singapore cents in FY 2024 to 4.04 Singapore cents pro forma post acquisition



^{1.} Pro-forma figures assume the estimated transaction expenses and purchase consideration are funded by combination of internal resources, proceeds from divestments and/or external borrowings.

^{3.} Assumed cash distribution received from the investment, net of corporate expenses, is fully distributed to unitholders. The pro-forma DPU post-investment set out herein should not be interpreted as being representative of the future DPU.





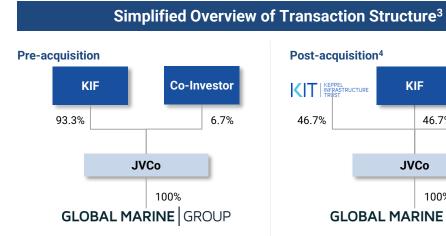
^{2.} Exclude effects of the performance fee of approximately S\$13.0 million arising from the special distribution for the financial year ended 31 December 2023.

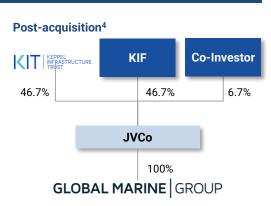
Highly Accretive Investment

Evergreen asset with highly predictable cash flows

- GMG offers a broad array of mission-critical maintenance, installation, and consultancy services globally.
- As a prominent subsea cable maintenance service provider responsible for 31% of global maintained cable length¹, GMG's business is underpinned by highly predictable cash flows, with c.80% of FY 2024 revenue backed by long-term maintenance and charter contracts served by a fleet of six purpose-built vessels with specialised equipment.
- The Proposed Transaction would constitute an Interested Person Transaction (IPT) for which Unitholders' approval would be required. Completion is subject to relevant regulatory approvals where applications have been made and are in progress.

Key Terms of Proposed Transaction % Stake 46.7% Total US\$90.6m (\$122.3m²) Investment Amount Combination of internal sources of **Proposed** funds and/or external borrowings **Funding** of KIT





^{1.} Based on 450,000km of subsea cables maintained by GMG along with its partners, and the estimated global maintained cable length as of 2024, as per Hardiman Commercial Due Diligence Report.

Based on an exchange rate of US\$1.00:S\$1.35.

^{3.} Simplified shareholding structure outlined. It is expected that KIT's stake in JVCo will be indirectly held through an acquisition vehicle.

^{4.} Amounts do not add up to 100% due to rounding.

GMG: Defensive Business with Highly Contracted Revenue

UK-based leading provider of subsea cable installation and maintenance solutions

Business lines	Maintenance Vessel standby and recurring repair activities	Charter Value-added, long-term charter partnerships	Installation Regional short-haul installation projects	UJ¹ and Ancillary Services Essential industry-standard UJ to repair products and services	OceanIQ Proprietary database and "real-world" applied advisory services
% of FY 2024 Revenue ²	55%	25%	7%	11%	2%
Service description	 Serves 3 consortium maintenance zones under long-term contracts Dedicated vessels and subsea specialists to repair compromised cables within each zone Depots strategically located 	 Multi-year charters of vessels that include highly specialised crew 	Turnkey installation of regional short-haul cable systems	 GMG's UJ kits are used in subsea cable jointing and for repairment of most subsea fibre-optic cable types Utilised within GMG's maintenance business and sold externally 	Broad advisory and consulting services with proprietary database (survey, route engineering and permitting services)
Key enabling assets	Vessel 1 Vessel 2 Cable Storage Depots Depots (5x)	Vessel 5 Vessel 6	Vessel 3 Select contracts provide ability to perform installation projects	Proprietary UJ Training & Test Facilities	Database on majority of telecom cables and power cables worldwide
Contract	5- to 7- year long term contracts with stable cash	 2- to 4-year take or pay 	 Project-based contracts 	 Ad hoc provision of UJ 	Mixture of subscription and project-based

Project-based contracts

1. Universal Joint ("UJ").

nature

Based on FY 2024 unaudited management accounts.

flows

contracts with stable cash

contracts



and project-based

contracts

products and services



Value Creation a Key Differentiation for KIT

Driving growth of businesses through focused portfolio optimisation plans



Feb 2019 Acquisition

FY 2019 EBITDA A\$130.2m¹



EBITDA growth **▲54%**



FY 2024 EBITDA A\$200.3m¹

- Strengthened market leading position: 7 bolt-on acquisitions and 3 non-core divestments
- Realised revenue and cost synergies
- Completed refinancing: strong demand with facility upsized to A\$1.04b

Portfolio Optimisation Plans

- Further sharpen business
- Pursue bolt-on opportunities
- Leverage on strategic assets to grow market share
- Enhance supply chain and increase customer stickiness



New strategy and rebranding in 2021 FY 2021 EBITDA S\$47.4m



EBITDA growth



FY 2024 EBITDA

- Position City Energy as a key importer for green hydrogen and accelerate transition
- Grow new businesses in solar, EV charging, and LPG business

Announced sale of Philippine

strategy of lower carbon energy

Coastal on 23 Oct 2024 Align with KIT's long-term

transition segments

- Built new growth engines: EV charging and smart home solutions
- Entered new market with the acquisition of Tan Soon Huah LPG business
- Completed refinancing with a sustainability linked loan upsized to S\$400m



Jan 2021 Acquisition³ FY 2021 EBITDA US\$24.7m



EBITDA growth





FY 2024 EBITDA

- 100%
- Tank storage capacity expansion works
- Success in renewals and secured new customers: increased utilisation from 66% to almost

- Implemented new pricing strategy to drive revenue and enhance margins
- 1. Based on Ixom's full year results for its financial year ended 30 September, excluding one-off costs and lease adjustments.
- 2. Excludes unrealised exchange loss.
- 3. Divestment of Philippine Coastal was completed on 20 March 2025.



Driving Sustainable Growth

KIT focuses on investments in critical infrastructure assets and businesses that provide essential products/services

The trends in the infrastructure industry continue to be strong



- Investor appetite for infrastructure assets is expected to remain strong amid uncertain macro backdrop
- Secular growth trends will continue to provide long-term tailwinds for the infrastructure asset class

Looking ahead, the energy transition sector is poised to experience robust growth¹



- Global energy transition investment would need to average US\$5.6 trillion each year from 2025 to 2030, in order to get on track for global net zero by 20501
- Acceleration of EV adoption:
 Governments globally have introduced incentives and regulations to spur demand





Continued demand for waste to energy (WTE) and water desalination technologies, underpinned by the growth in urban population, industrialisation, and climate change

Demand for digital infrastructure shows no sign of slowing



Driven by the need for seamless data exchanges, the global submarine cable market is expected to grow from US\$30.9 billion in 2025 to US\$56.9 billion by 2035, registering a CAGR of 6.3% during the forecast period²

^{1.} Source: BloombergNEF report

^{2.} Source: Future Market Insights. Inc.

Drawing on Keppel's Deep Engineering and Operating Capabilities

Operator-oriented DNA: Strong emphasis on value-adding and active management

Global Solutions

Leveraging Keppel's strong technical expertise and proven operating capabilities to provide solutions for the world's most pressing challenges

30 years'

Infrastructure investment, development and management track record

Ranked #4

Largest infrastructure asset manager in APAC²

Energy Infrastructure

- Developer of Singapore's 1st independent power project, hydrogen-ready advanced CCGT and district cooling systems
- ~3.8 GW renewable energy portfolio¹
- Pioneer retailer of gas and electricity in Singapore
- EV charging solutions provider in Singapore

Environmental Infrastructure

Water Reuse & Wastewater Solutions

 Extensive range of wastewater treatment and water recycling solutions for all types of municipal and industrial effluent

Waste-to-Energy (WTE)

- >100 WTE projects & 150 WTE lines across 17 countries and 4 continents
- ~40% of Singapore's municipal incinerable waste

Connectivity

- 34 data centres across Asia Pacific and Europe
- Jointly developing subsea cable project to connect Singapore and West Coast of North America, with Meta and Telin
- Enterprise Business Solutions and 5G offerings through M1



Data Centre

Power

Eng

Legend

Engineering / R&D Centre

Waste Management

Water Management

^{1.} On a gross basis and includes projects under development (as at end-2024).

^{2.} Keppel is the 4th largest infrastructure asset manager in APAC, based on the IPE Real Assets' annual top 100 infrastructure investment managers ranking for 2025.



1H 2025 Highlights

Active value creation driving higher DI and enhanced cash flow resilience





subsea cable

service provider

Capitalise on global

digitalisation growth

- . The divestment of KIT's partial stake in Ventura was completed on 12 August 2025.
- 2. The divestment of KIT's entire stake in Philippine Coastal was completed on 20 March 2025.
- 3. KIT proposed to acquire ~46.7% interest in Global Marine Group (GMG), a leading subsea cable service provider from Keppel Infrastructure Fund (KIF). KIF and co-investors acquired a 100% stake in Mar 2025. Acquisition completion is subject to regulatory and unitholders' approval.

proposed investment in Global Marine

Group3

4. Based on KIT's announcement on Proposed Investment in Global Marine Group dated 1 April 2025. Assumes cash distribution received from the investment, net of corporate expenses, is fully distributed to unitholders. The pro forma DPU post-investment set out herein should not be interpreted as being representative of the future DPU.



FY24 pro forma DPU

accretion

1H 2025 Distributable Income (DI)

Contribution from acquisitions and capital recycling. Higher DI from City Energy and Ixom

\$'000	1H 2025	1H 2024	+/(-) %	Remarks
Energy Transition	65,111	83,653	(22.2)	Lower mainly due to lower contribution from renewables and transition assets, partially offset by higher contribution from City Energy.
Environmental Services	24,044	37,609	(36.1)	Lower mainly due to Senoko WTE concession extended at lower rate, partially offset by contribution from KMEDP which was acquired in Dec 2024.
Distribution & Storage	60,980	29,984	>100.0	Higher mainly due to i) first full contribution from Ventura which was acquired on 3 Jun 2024 and ii) higher contribution from Ixom.
Asset Subtotal	150,135	151,246	(0.7)	
Gain on divestment (Philippine Coastal)	21,678	-	N.M	Gain on disposal from the divestment of 50% stake in Philippine Coastal completed on 20 March 2025.
Corporate (52,401) (60,248) (13.0)		(13.0)	Comprises Trust's expenses and distribution paid/payable to securities holders, management fees and financing costs.	
Distributable Income	119,412	90,998	31.2	



^{1.} The variance analysis should be made with reference to prior year comparative.

^{2.} Please refer to **Appendix – Additional Information** for detailed variance analysis

Balance Sheet

Building a strong balance sheet to support growth

Balance Sheet (\$'m)	30 Jun 2025	31 Dec 2024
Cash	514	457
Borrowings	2,890	2,989
Net debt	2,376	2,532
Total assets	6,043	6,270
Total liabilities	4,138	4,262
Net Debt / EBITDA	4.6x ²	5.1x ³
Net Gearing ⁴	39.3%	40.4%
Interest Coverage Ratio	11.9x	7.0x
Weighted Average Cost of Debt ⁵	4.79%	4.51%

80%

Fixed and Hedged Debt¹

67%
Foreign currency distributions hedged

3.4
eighted Avera

Weighted Average Debt Maturity (Years)

^{1.}A 25bps change in interest rate would have a c.0.6% impact on 1H 2025 Distributable Income.

^{2.} Based on trailing 12 months EBITDA.

^{3.} Based on EBITDA for FY2024, including EBITDA contribution from completed phases of German Solar Portfolio and Ventura from 3 Jun 2024.

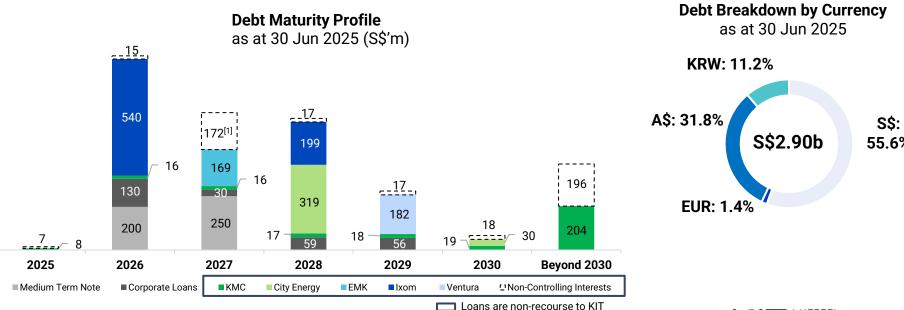
^{4.} Calculated based on book value of assets. There are no gearing restrictions on business trusts.

^{5.} Higher weighted average cost of debt as at 30 Jun 2025 was mainly due to higher interest rate for KMC loan post refinancing in 2024

Capital Management

Well-spread debt maturity profile with healthy capital management metrics

- Pending redeployment to fund yield-accretive acquisitions, the divestment proceeds from Philippine Coastal were mainly utilised to repay existing loan facilities.
- As at 30 Jun 2025, KIT maintained a healthy net gearing level of 39.3% and has approximately \$565m of committed loan that are undrawn, providing KIT financial flexibility.



Advancing a Sustainable Future

Integral to the continued success of KIT and its ability to create value



Environmental Stewardship



Responsible Business



People and Community

Emissions Reduction Target

Net Zero

Scope 1 and 2 greenhouse gas (GHG) emissions by 2050.

Renewables Target

2 GW

of renewables capacity by 2030.

Addressing Climate Change Risks **Scenario analysis**

and integration

Performed quantitative analysis of climate-related transition risks and opportunities, and progressed on decarbonisation roadmap.

MSCI ESG Ratings

'A' rating

achieved in the MSCI ESG Ratings assessment.

Governance

Board ESG Committee

dedicated to monitoring and evaluating the effectiveness of KIT's ESG strategy.

Ethics and Compliance

Zero incidences

of non-compliance with laws or regulations, nor any incident of corruption, bribery or fraud

Diversity and Inclusion

37.5%

female Board representation, above the 30% target.

Training and Development

>23 hrs

of training per employee in 2024.

Volunteerism

>1,100 hrs

of community service together with Keppel's Fund Management and Investment platforms (Keppel FM&I) in 2024.





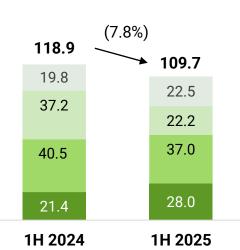
Additional Information

- 1H 2025 Business Updates
- Portfolio Overview as at 30 Jun 2025

Business Updates: Energy Transition

Supports the transition to a low-carbon economy and furthers KIT's decarbonisation roadmap

Funds from Operations (\$m)



- German Solar Portfolio
- Renewables Portfolio (Windfarm Assets)
- Transition Assets (KMC and AGPC)
- City Energy

City Energy

- City Energy recorded higher YoY town gas volume and service income for 1H 2025 and fuel cost over-recovery.
- Launch of energy-efficient *Life* brand smart gas water heaters (GWH) in end-2024 has led monthly average sales of GWH to more than double YoY, driving gas consumption.

Transition Assets (KMC and AGPC)

- KMC: 100% contracted availability for 1H 2025; High efficiency upgrade was completed. The
 upgrade would improve reliability and lower KMC's carbon emission. The cost of the upgrade is
 fully passed through.
- Aramco Gas Pipelines Company: 1H 2025 throughput was 1% higher YoY, it remained above the minimum volume commitment. However, FFO was lower due to higher interest paid in 1H 2025 post refinancing.

Renewables Portfolio

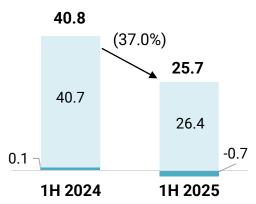
- German Solar Portfolio, comprising approximately 55,000 bundled solar PV systems backed by 20year lease contracts providing stable distribution to KIT.
- Like other windfarms in the North Sea, BKR2 experienced unusually low wind speeds in 1H 2025. The wind resource has shown signs of recovery in May and June indicating a return of normal atmospheric conditions.
- In 1H 2025, the Onshore Windfarm portfolio completed its first drop down project in Scotland, Crystal Rig IV (49MW), which is expected to commence commercial operations in 1H 2026.
- Next dropdown with installed capacity of 88MW in United Kingdom expected in 2H 2025.



Business Updates: Environmental Services

Provides the essential services that protect human health and safeguard the environment





- Singapore Waste and Water Assets
- EMK

Eco Management Korea Holdings (EMK)

- Maintained full utilisation of incineration capacity.
- As part of plans to lower operating costs, the landfill business will commence operations of its leachate treatment facility on-site in 2H 2025 which is expected to reduce outsourcing costs of approximately \$1 million annually.
- FFO was lower YoY due to continued volatility in landfill price.

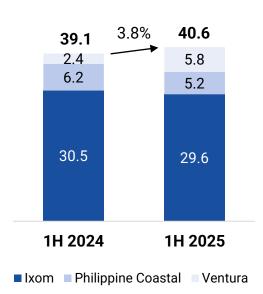
Singapore Waste and Water Assets

- All assets fulfilled contractual obligations with stable operations in 1H 2025; FFO was lower due to nominal contribution from Senoko WTE post extension of concession in 3Q 2024.
- First full half-year contribution from Keppel Marina East Desalination Plant (KMEDP), which was acquired on 27 Dec 2024.
- Exploring extension of concession for SingSpring Desalination Plant.

Business Updates: Distribution & Storage

Supporting and driving economic growth

Funds from Operations (\$m)



Ixom

- Continued to deliver stable performance in 1H 2025 driven by the chemical manufacturing and distribution business in Australia and New Zealand and robust growth in the Bitumen segment, offset by lower growth in Life Sciences segment.
- The decline in FFO is mainly due to weaker AUD.

Ventura

- Continued to reinforce its market leading performance with 100%¹ bus reliability.
- Awarded service routes extension for two existing bus contracts.

Philippine Coastal

Completion of divestment on 20 March 2025.

> Portfolio Overview as at 30 Jun 2025

			Description	Customer	Revenue model	Total Assets ¹ (\$'m)
		City Energy	Sole producer and retailer of piped town gas; expanded into LPG business, as well as EV charging and smart home solutions	> 910,000 commercial and residential customers	Fixed margin per unit of gas sold, with fuel and electricity costs passed through to consumers	3,056.9
		Keppel Merlimau Cogen	1,300MW combined cycle gas turbine power plant	Capacity Tolling Agreement with Keppel Electric until 2040 (land lease till 2035, with 30-year extension)	Fixed payments for meeting availability targets	
Energy Transition		Aramco Gas Pipelines Company	Holds a 20-year lease and leaseback agreement over the usage rights of Aramco's gas pipelines network	20 years quarterly tariff from Aramco, one of the largest listed companies globally (A1 credit rating)	Quarterly tariff payments backed by minimum volume commitment for 20 years with built-in escalation	
		European Onshore Wind Platform	Four wind farm assets in Sweden and Norway with a combined capacity of 275 MW	Local grid	Sale of electricity to the local grid	
		BKR2	A 465 MW operating offshore wind farm located in Germany	20-year power purchase agreement with Ørsted till 2038	Operates under the German EEG 2014 with attractive Feed-in-Tariff and guaranteed floor price till 2038	
	3.11.83	German Solar Portfolio	~55,000 bundled solar PV systems with a combined generation capacity of 529 MW	20-year lease contracts with German households	Receive fixed monthly rental fees for rental of solar PV systems	

Portfolio Overview as at 30 Jun 2025

,	_		Description	Customer	Revenue model	Total Assets ¹ (\$'m)
Environmental Services		Senoko WTE Plant	Waste-to-energy plant with 2,310 tonnes/day waste incineration concession	NEA, Singapore government agency - concession until 2027 with option for up to 1-year extension (Singapore - AAA credit rating)	Fixed payments for availability of incineration capacity	1,058.8
		Tuas WTE Plant	Waste-to-energy plant with 800 tonnes/day waste incineration concession	NEA, Singapore government agency - concession until 2034 (Singapore - AAA credit rating)	Fixed payments for availability of incineration capacity	
		Ulu Pandan NEWater Plant	One of Singapore's largest NEWater plants, capable of producing 162,800m ³ /day ²	PUB, Singapore government agency - concession until 2027 (Singapore - AAA credit rating)	Fixed payments for the provision of NEWater production capacity	
	William States	SingSpring Desalination Plant	Singapore's first large-scale seawater desalination plant, capable of producing 136,380m³/day of potable water	PUB, Singapore government agency - concession until 2025 (land lease till 2033) (Singapore - AAA credit rating)	Fixed payments for availability of output capacity	
		Keppel Marina East Desalination Plant	Singapore's first and only large- scale dual-mode desalination plant able to treat seawater and reservoir water, capable of producing 137,000m ³ /day of potable water	PUB, Singapore government agency - concession until 2045 (Singapore - AAA credit rating)	Fixed payments for availability of output capacity	
		ЕМК	Leading integrated waste management services player in South Korea	Variety of customers including government municipalities and large industrial conglomerates	Payments from customers for delivery of products and provision of services based on agreed terms	

^{2.} Ulu Pandan NEWater Plant has an overall capacity of 162,800 m3/day, of which 14,800 m3/day is undertaken by Keppel Seghers Engineering Singapore.



^{1.} Based on book value as at 30 Jun 2025.

Portfolio Overview as at 30 Jun 2025

			Description	Customer	Revenue model	Total Assets ¹ (\$'m)
Distribution & Storage	& Stor	lxom	Manufacturer and distributor of water treatment chemicals, industrial and specialty chemicals with headquarters in Melbourne, Australia	Various end markets across four continents and ten countries	Payments from customers for delivery of products and provision of services based on agreed terms	10070
	Ventura	Largest bus operator in Victoria, Australia, providing essential transport services in Melbourne	Public and private entities including government, school and businesses	Majority of revenues from long- term, fixed-fee cost-indexed government contracts	1,887.8	