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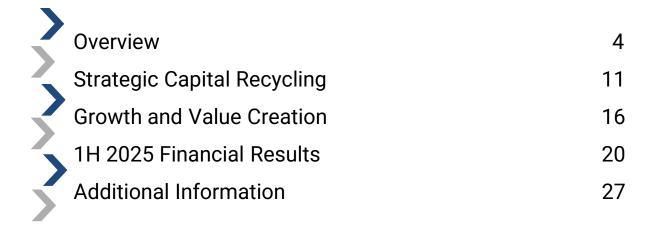
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# Outline



#### Awards and Accreditations1:

Signatory of:











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## Largest SGX-listed Infrastructure Business Trust<sup>1</sup>

Providing exposure to the resilient and growing global infrastructure sector

## \$8.7b AUM

Portfolio of scale providing global access to attractive real assets

## **Essential** businesses and assets underpinned by strong secular tailwinds

#### >10 mature economies

Focused on investment grade jurisdictions with well-developed regulatory frameworks and strong sovereign credit ratings







#### NORWAY and SWEDEN **ENERGY TRANSITION**

 European Onshore Wind Platform





**ENERGY TRANSITION** 

- Borkum Riffgrund 2 (BKR2)
- German Solar Portfolio<sup>2</sup>



#### KINGDOM OF SAUDI ARABIA **ENERGY TRANSITION**

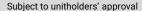
Aramco Gas Pipelines Company



#### SOUTH KOREA

**ENVIRONMENTAL SERVICES** 

 Eco Management Korea Holdings (EMK)





UNITED KINGDOM **DIGITAL INFRASTRUCTURE** 

Global Marine Group (GMG)<sup>3</sup>



#### SINGAPORE

#### **ENERGY TRANSITION**

- City Energy
- Keppel Merlimau Cogen Plant



- Senoko Waste-to-Energy (WTE) Plant
- Keppel Seghers Tuas WTE Plant
- Keppel Seghers Ulu Pandan NEWater Plant
- SingSpring Desalination Plant
- Keppel Marina East Desalination Plant





#### **AUSTRALIA & NEW ZEALAND DISTRIBUTION & STORAGE<sup>4</sup>**

- Ixom
- Ventura



- 1. By enterprise value as at 30 Jun 2025.
- 2. Completed the first four phases of closing of the German Solar Portfolio acquisition 2024. The fifth and final closing was completed on 28 Feb 2025.
- 3. Proposed acquisition of GMG was announced on 1st Apr 2025. Acquisition completion is subject to unitholders' approval.
- 4. The divestment of Philippine Coastal was completed on 20 March 2025.



## Leveraging on the Sustainable Infrastructure Theme

Secular growth trends driving investments in KIT's key business segments

#### **Secular Growth Trends**



# Energy Transition and Climate Change

Decarbonisation initiatives drives investments in energy transition, renewables and other green infrastructure



# Rapid Urbanisation

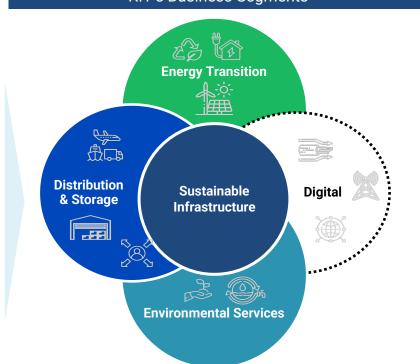
Urban population growth drives demand for utilities, transportation and other social infrastructure; emphasis on circular economy



## **Digitalisation**

Digital transformation necessitates investments in smart grids, fiber optics and other digital technologies

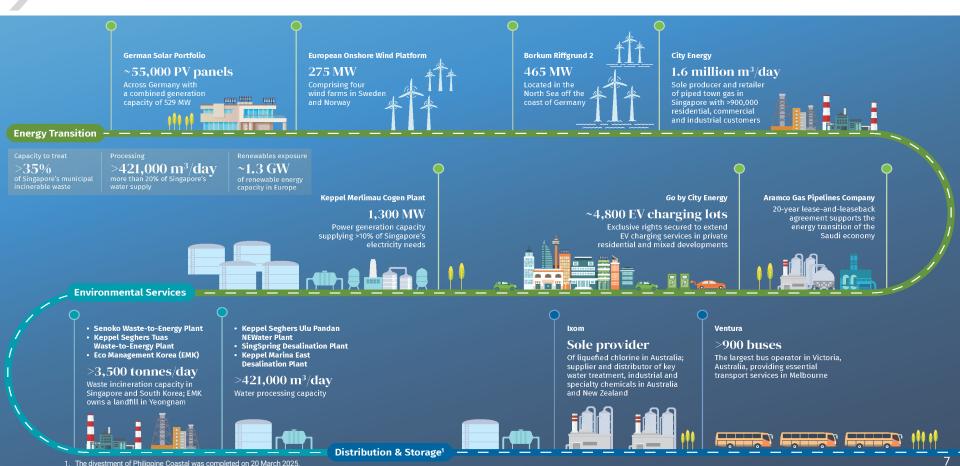
## KIT's Business Segments





## Building the Infrastructural Foundation for a Sustainable Future

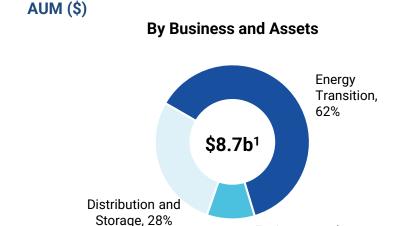
Supports energy transition, safeguards the environment and drives economic growth



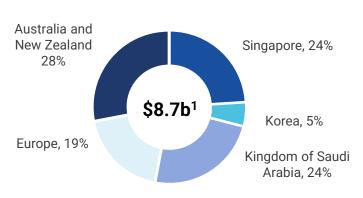
## Voluntary Independent Portfolio Valuation

Portfolio AUM of \$8.7b1 with new acquisitions and value creation initiatives

## A resilient and diversified portfolio



## By Geography



AUM growth over time driven by new acquisitions and growth in existing businesses

Environmental Services, 10%



Assets under Management (AUM) as at 30 Jun 2025. Based on independent valuation conducted by EY Corporate Advisors Pte Ltd and Deloitte & Touche Financial
Advisory Services Pte Ltd (except KMEDP) as at 31 Dec 2024. Represents KIT's economic interest in the enterprise value of its investments plus cash held at the
Trust. The valuation of KMEDP is based on the enterprise value at acquisition.

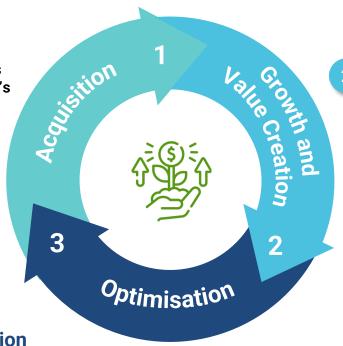
## **Optimising Portfolio Through Value Creation**

Unlocking value of evergreen portfolio by asset recycling

1 Acquisition

Leveraged to secular growth trends and/or aligned with sponsor Keppel's operational expertise

Keppel's proprietary assets as potential pipeline



Growth and Value Creation

Driving portfolio performance with strategic growth plans

- Sharpen business focus
- ✓ Improve value proposition to increase market share
- Explore synergies within existing businesses

3 Optimisation

Optimise and unlock value

- ☑ Potential asset recycling in whole, or in part
- ☑ Redeploy proceeds into higher yielding investments



# Driving Portfolio Growth through Acquisitions and Value Creation

Strategic capital recycling for long term cash flow resilience

## 2019 - 2021 2022

Feb 2019

Acquired 100%

stake in Ixom

Jan 2021

interest in

**Philippine** 

Coastal

Acquired 50%

#### Feb 2022

Acquired 49% stake in Aramco Gas Pipelines Company as part of a consortium

Oct 2022 Acquired 52% interest in EMK

Dec 2022

Acquired 20.5%

Sep 2022

Acquired 13.4% interest in a European Onshore Wind Platform



**2023** 

Dec 2023

Acquired 13.4% interest in Fäbodliden II, an onshore wind farm in Sweden





1st solar investment

Jan 2024

Acquired 45%

interest in a German solar portfolio<sup>1</sup>



Expansion into transportation infrastructure

Jun 2024

Acquired 97.7% interest in **Ventura** 



Dec 2024
Acquired 50%
equity interest
in Keppel

**Marina East** 

Desalination

Plant<sup>2</sup>

Concession and CTA extensions: Senoko WTE Plant and KMC <u>2025</u>

**AUM:** \$8.7b<sup>3</sup> as at 30 June 2025

as at 30 June 2025

Expansion into digital infrastructure



Mar 2025
Completed
divestment of
Philippine
Coastal



Apr 2025
Announced
proposed
acquisition of
Global Marine
Group, a leading
subsea cable
service provider



Aug 2025
Completed partial divestment of Ventura



- 2. The acquisition of 50% equity interest in Marina East Water Pte. Ltd (MEW), which owns the Keppel Marina East Desalination Plant, entitles KIT to the entire economic benefit of MEW.
- 3. Assets under Management (AUM) as at 30 June 2025 is \$8.7b, based on independent valuation conducted by EY Corporate Advisors Pte Ltd and Deloitte & Touche Financial Advisory Services Pte Ltd (except KMEDP) as at 31 Dec 2024. Represents KIT's economic interest in the enterprise value of its investments plus cash held at the Trust. The valuation of KMEDP is based on the enterprise value at acquisition. Pro forma AUM including share of enterprise value of Global Marine Group assuming acquisition completion is \$9.0b.





## **Enhancing KIT's Financial Strength and Agility**

Unlocking value through asset monetisation and reinvesting for resilient cash flow

## Strategic divestments to capture value-accretive opportunities

KIT sold **24.62% stake** in Ventura to private investment funds managed by Samsung Asset Management; transaction completed on **12 August 2025** 



Sale consideration of the transaction is A\$130 million (~\$109 million¹) for the relevant stake



Allows KIT to demonstrate the attractiveness of the business and realise some upside in Ventura's value



Partial Stake Divestment of Ventura<sup>2</sup>

Divestment of Philippine Coastal<sup>3</sup>



Divestment proceeds

~\$301m

Bolstering KIT's financial strength and agility, and enhancing KIT's ability to capture further opportunities through strategic capital recycling Entire equity
stake
divestment in
Philippine
Coastal

KIT **sold its entire equity interest** of 50% to affiliates of I Squared Capital; transaction was completed on **20 March 2025** 

\$192m divestment proceeds

Sale proceeds from the transaction is US\$148 million (~\$192 million<sup>4</sup>)



The transaction strengthens KIT's balance sheet, allowing the Trust to increase its financial flexibility

- 1. Based on an illustrative exchange rate of A\$1:S\$0.84.
- 2. Announced on 10 June 2025 and completed on 12 August 2025.
- 3. Announced on 23 October 2024 and completed on 20 March 2025.
- 4. Based on the illustrative exchange rate of USD1:SGD1.3 prevailing as of 19 October 2024.

## **Establishing KIT's Entry into Digital Infrastructure**

Redeployment of capital into a yield-accretive opportunity

Proposed investment of \$122.3m to acquire c.46.7% interest in Global Marine Group (GMG),

a leading subsea cable service provider

 In demonstration of our strategic capital recycling, KIT proposes to redeploy divestment proceeds to fund accretive investment opportunities.

 This is a rare investment opportunity with long-term contracts and high entry barriers in a niche market.

Funds from Operations (FFO)<sup>1,2</sup>

**▲1.3%** 

From \$290.8m in FY 2024 to \$294.6m pro forma post acquisition DPU<sup>3,4</sup>

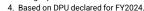
**▲** 3.5%

From 3.90 Singapore cents in FY 2024 to 4.04 Singapore cents pro forma post acquisition



<sup>1.</sup> Pro-forma figures assume the estimated transaction expenses and purchase consideration are funded by combination of internal resources, proceeds from divestments and/or external borrowings.

<sup>3.</sup> Assumed cash distribution received from the investment, net of corporate expenses, is fully distributed to unitholders. The pro-forma DPU post-investment set out herein should not be interpreted as being representative of the future DPU.





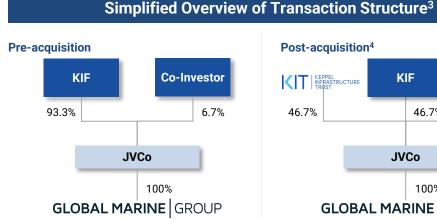
<sup>2.</sup> Exclude effects of the performance fee of approximately S\$13.0 million arising from the special distribution for the financial year ended 31 December 2023.

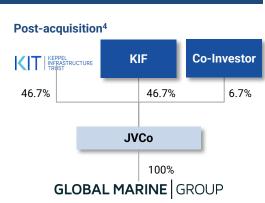
## **Highly Accretive Investment**

## Evergreen asset with highly predictable cash flows

- GMG offers a broad array of mission-critical maintenance, installation, and consultancy services globally.
- As a prominent subsea cable maintenance service provider responsible for 31% of global maintained cable length<sup>1</sup>, GMG's business is underpinned by highly predictable cash flows, with c.80% of FY 2024 revenue backed by long-term maintenance and charter contracts served by a fleet of six purpose-built vessels with specialised equipment.
- The Proposed Transaction would constitute an Interested Person Transaction (IPT) for which Unitholders' approval would be required.

## **Key Terms of Proposed Transaction** % Stake 46.7% Total US\$90.6m (\$122.3m<sup>2</sup>) Investment **Amount** Combination of internal sources of **Proposed** funds and/or external borrowings **Funding** of KIT





<sup>1.</sup> Based on 450,000km of subsea cables maintained by GMG along with its partners, and the estimated global maintained cable length as of 2024, as per Hardiman Commercial Due Diligence Report.

Based on an exchange rate of US\$1.00:S\$1.35.

<sup>3.</sup> Simplified shareholding structure outlined. It is expected that KIT's stake in JVCo will be indirectly held through an acquisition vehicle.

<sup>4.</sup> Amounts do not add up to 100% due to rounding.

## GMG: Defensive Business with Highly Contracted Revenue

UK-based leading provider of subsea cable installation and maintenance solutions

Business lines	Maintenance  Vessel standby and recurring repair activities	Charter  Value-added, long-term charter partnerships	Installation  Regional short-haul installation projects	UJ¹ and Ancillary Services  Essential industry-standard UJ to repair products and services	OceanIQ  Proprietary database and "real-world" applied advisory services	
% of FY 2024 Revenue <sup>2</sup>	55%	25%	7%	11%	2%	
Service description	<ul> <li>Serves 3 consortium maintenance zones under long-term contracts</li> <li>Dedicated vessels and subsea specialists to repair compromised cables within each zone</li> <li>Depots strategically located</li> </ul>	<ul> <li>Multi-year charters of vessels that include highly specialised crew</li> </ul>	Turnkey installation of regional short-haul cable systems	<ul> <li>GMG's UJ kits are used in subsea cable jointing and for repairment of most subsea fibre-optic cable types</li> <li>Utilised within GMG's maintenance business and sold externally</li> </ul>	<ul> <li>Broad advisory and consulting services with proprietary database (survey, route engineering and permitting services)</li> </ul>	
Key enabling assets	Vessel 1 Vessel 2 Cable Storage Depots (5x)	Vessel 5 Vessel 6	Select contracts provide ability to perform installation projects	Proprietary  UJ  Training & Test  Technology  Facilities	Database on majority of telecom cables and power cables worldwide	
Contract	5- to 7- year long term contracts with stable cash	<ul> <li>2- to 4-year take or pay</li> </ul>	Project-based contracts	<ul> <li>Ad hoc provision of UJ</li> </ul>	Mixture of subscription     and project-based	

Project-based contracts

nature

flows

contracts with stable cash

contracts

and project-based

contracts

products and services

<sup>1.</sup> Universal Joint ("UJ").

Based on FY 2024 unaudited management accounts.



## Value Creation a Key Differentiation for KIT

Driving growth of businesses through focused portfolio optimisation plans



Feb 2019 Acquisition

**FY 2019 EBITDA** A\$130.2m<sup>1</sup>



**EBITDA** growth **▲54%** 



FY 2024 EBITDA A\$200.3m<sup>1</sup>

- Strengthened market leading position: 7 bolt-on acquisitions and 3 non-core divestments
- Realised revenue and cost synergies
- Completed refinancing: strong demand with facility upsized to A\$1.04b

#### **Portfolio Optimisation Plans**

- Further sharpen business
- Pursue bolt-on opportunities
- Leverage on strategic assets to grow market share
- Enhance supply chain and increase customer stickiness



New strategy and rebranding in 2021 FY 2021 EBITDA S\$47.4m



**EBITDA** growth



FY 2024 EBITDA

Grow new businesses in solar, EV charging, and LPG business

Position City Energy as a key

importer for green hydrogen and accelerate transition

- Built new growth engines: EV charging and smart home solutions
- Entered new market with the acquisition of Tan Soon Huah LPG business
- Completed refinancing with a sustainability linked loan upsized to S\$400m



Jan 2021 Acquisition<sup>3</sup> FY 2021 EBITDA US\$24.7m



**EBITDA** growth



FY 2024 EBITDA

- Success in renewals and secured new customers: increased utilisation from 66% to almost 100%
- Implemented new pricing strategy to drive revenue and enhance margins
- Tank storage capacity expansion works

- 1. Based on Ixom's full year results for its financial year ended 30 September, excluding one-off costs and lease adjustments.
- 2. Excludes unrealised exchange loss.
- 3. Divestment of Philippine Coastal was completed on 20 March 2025.

- Announced sale of Philippine Coastal on 23 Oct 2024
- Align with KIT's long-term strategy of lower carbon energy transition segments



## > Driving Sustainable Growth

KIT focuses on investments in critical infrastructure assets and businesses that provide essential products/services

The trends in the infrastructure industry continue to be strong



- Investor appetite for infrastructure assets is expected to remain strong amid uncertain macro backdrop
- Secular growth trends will continue to provide long-term tailwinds for the infrastructure asset class

Looking ahead, the energy transition sector is poised to experience robust growth<sup>1</sup>



- Global energy transition investment would need to average US\$5.6 trillion each year from 2025 to 2030, in order to get on track for global net zero by 20501
- Acceleration of EV adoption:
  Governments globally have introduced incentives and regulations to spur demand





Continued demand for waste to energy (WTE) and water desalination technologies, underpinned by the growth in urban population, industrialisation, and climate change

Demand for digital infrastructure shows no sign of slowing



Driven by the need for seamless data exchanges, the global submarine cable market is expected to grow from US\$30.9 billion in 2025 to US\$56.9 billion by 2035, registering a CAGR of 6.3% during the forecast period<sup>2</sup>

<sup>1.</sup> Source: BloombergNEF report

<sup>2.</sup> Source: Future Market Insights, Inc.

# Drawing on Keppel's Deep Engineering and Operating Capabilities

Operator-oriented DNA: Strong emphasis on value-adding and active management

District Cooling/Heating in APAC

# **Global Solutions**

Leveraging Keppel's strong technical expertise and proven operating capabilities to provide solutions for the world's most pressing challenges

# 30 years'

Infrastructure investment. development and management track record

## Ranked #4

Largest infrastructure asset manager in APAC<sup>2</sup>

#### **Energy Infrastructure**

- Developer of Singapore's 1st independent power project, hydrogen-ready advanced CCGT and district cooling systems
- ~3.8 GW renewable energy portfolio<sup>1</sup>
- Pioneer retailer of gas and electricity in Singapore
- EV charging solutions provider in Singapore

#### **Environmental Infrastructure**

#### Water Reuse & Wastewater Solutions

 Extensive range of wastewater treatment and water recycling solutions for all types of municipal and industrial effluent

#### Waste-to-Energy (WTE)

- >100 WTE projects & 150 WTE lines across 17 countries and 4 continents
- ~40% of Singapore's municipal incinerable waste

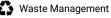
#### Connectivity

- 34 data centres across Asia Pacific and Europe
- Jointly developing subsea cable project to connect Singapore and West Coast of North America, with Meta and Telin
- Enterprise Business Solutions and 5G offerings through M1



#### Legend











, Engineering / R&D Centre

<sup>1.</sup> On a gross basis and includes projects under development (as at end-2024).

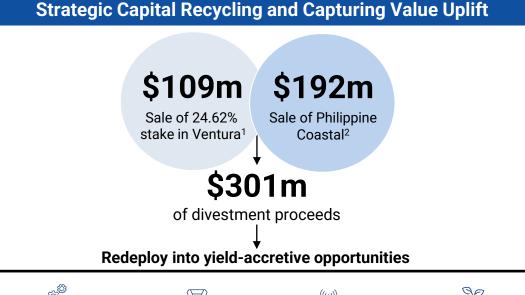
<sup>2.</sup> Keppel is the 4th largest infrastructure asset manager in APAC, based on the IPE Real Assets' annual top 100 infrastructure investment managers ranking for 2025.



## 1H 2025 Highlights

## Active value creation driving higher DI and enhanced cash flow resilience







proposed investment in Global Marine Group<sup>3</sup>



Leading

subsea cable service provider



**Digital Infra** 

Capitalise on global digitalisation growth



**+3.5%**<sup>4</sup> FY24 pro forma DI

FY24 pro forma DPU accretion

<sup>4.</sup> Based on KIT's announcement on Proposed Investment in Global Marine Group dated 1 April 2025. Assumes cash distribution received from the investment, net of corporate expenses, is fully distributed to unitholders. The pro forma DPU post-investment set out herein should not be interpreted as being representative of the future DPU.



<sup>1.</sup> The divestment of KIT's partial stake in Ventura was completed on 12 August 2025.

<sup>2.</sup> The divestment of KIT's entire stake in Philippine Coastal was completed on 20 March 2025.

<sup>3.</sup> KIT proposed to acquire ~46.7% interest in Global Marine Group (GMG), a leading subsea cable service provider from Keppel Infrastructure Fund (KIF). KIF and co-investors acquired a 100% stake in Mar 2025. Acquisition completion is subject to unitholders' approval.

## 1H 2025 Distributable Income (DI)

## Contribution from acquisitions and capital recycling. Higher DI from City Energy and Ixom

\$'000	1H 2025	1H 2024	+/(-) %	Remarks
Energy Transition	65,111	83,653	(22.2)	Lower mainly due to lower contribution from renewables and transition assets, partially offset by higher contribution from City Energy.
Environmental Services	24,044	37,609	(36.1)	Lower mainly due to Senoko WTE concession extended at lower rate, partially offset by contribution from KMEDP which was acquired in Dec 2024.
Distribution & Storage	60,980	29,984	>100.0	Higher mainly due to i) first full contribution from Ventura which was acquired on 3 Jun 2024 and ii) higher contribution from Ixom.
Asset Subtotal	150,135	151,246	(0.7)	
Gain on divestment (Philippine Coastal)	21,678	-	N.M	Gain on disposal from the divestment of 50% stake in Philippine Coastal completed on 20 March 2025.
Corporate	(52,401)	(60,248)	(13.0)	Comprises Trust's expenses and distribution paid/payable to securities holders, management fees and financing costs.
Distributable Income	119,412	90,998	31.2	



<sup>1.</sup> The variance analysis should be made with reference to prior year comparative.

<sup>2.</sup> Please refer to *Appendix – Additional Information* for detailed variance analysis

## **Balance Sheet**

## Building a strong balance sheet to support growth

Balance Sheet (\$'m)	30 Jun 2025	31 Dec 2024
Cash	514	457
Borrowings	2,890	2,989
Net debt	2,376	2,532
Total assets	6,043	6,270
Total liabilities	4,138	4,262
Net Debt / EBITDA	4.6x <sup>2</sup>	5.1x <sup>3</sup>
Net Gearing <sup>4</sup>	39.3%	40.4%
Interest Coverage Ratio	11.9x	7.0x
Weighted Average Cost of Debt <sup>5</sup>	4.79%	4.51%

80%

Fixed and Hedged Debt<sup>1</sup>

67%
Foreign currency distributions hedged

3.4

Weighted Average Debt Maturity (Years)

<sup>1.</sup>A 25bps change in interest rate would have a c.0.6% impact on 1H 2025 Distributable Income.

<sup>2.</sup> Based on trailing 12 months EBITDA.

<sup>3.</sup> Based on EBITDA for FY2024, including EBITDA contribution from completed phases of German Solar Portfolio and Ventura from 3 Jun 2024.

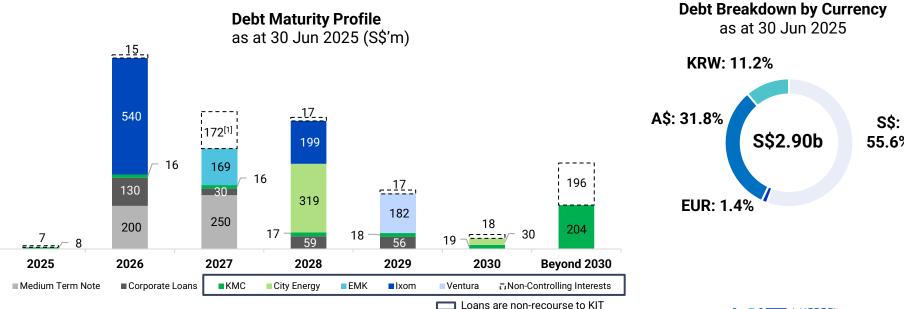
<sup>4.</sup> Calculated based on book value of assets. There are no gearing restrictions on business trusts.

<sup>5.</sup> Higher weighted average cost of debt as at 30 Jun 2025 was mainly due to higher interest rate for KMC loan post refinancing in 2024

## **Capital Management**

## Well-spread debt maturity profile with healthy capital management metrics

- Pending redeployment to fund yield-accretive acquisitions, the divestment proceeds from Philippine Coastal were mainly utilised to repay existing loan facilities.
- As at 30 Jun 2025, KIT maintained a healthy net gearing level of 39.3% and has approximately \$565m of committed loan that are undrawn, providing KIT financial flexibility.



## **Advancing a Sustainable Future**

Integral to the continued success of KIT and its ability to create value



## **Environmental Stewardship**



## **Responsible Business**



## **People and Community**

## **Emissions Reduction Target**

## **Net Zero**

Scope 1 and 2 greenhouse gas (GHG) emissions by 2050.

# Addressing Climate Change Risks Scenario analysis and integration

Performed quantitative analysis of climate-related transition risks and opportunities, and progressed on decarbonisation roadmap.

## **MSCI ESG Ratings**

## 'A' rating

achieved in the MSCI ESG Ratings assessment.

#### Governance

## **Board ESG Committee**

dedicated to monitoring and evaluating the effectiveness of KIT's ESG strategy.

## **Ethics and Compliance**

## **Zero incidences**

of non-compliance with laws or regulations, nor any incident of corruption, bribery or fraud

#### **Diversity and Inclusion**

37.5%

female Board representation, above the 30% target.

#### **Training and Development**

#### >23 hrs

of training per employee in 2024.

#### Volunteerism

## >1,100 hrs

of community service together with Keppel's Fund Management and Investment platforms (Keppel FM&I) in 2024.





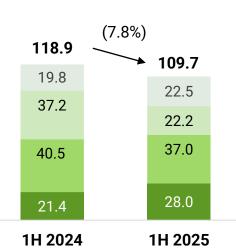
# **Additional Information**

- 1H 2025 Business Updates
- Portfolio Overview as at 30 Jun 2025
- 1H 2025 Distributable Income (DI)

## **Business Updates: Energy Transition**

## Supports the transition to a low-carbon economy and furthers KIT's decarbonisation roadmap

## Funds from Operations (\$m)



- German Solar Portfolio
- Renewables Portfolio (Windfarm Assets)
- Transition Assets (KMC and AGPC)
- City Energy

#### **City Energy**

- City Energy recorded higher YoY town gas volume and service income for 1H 2025 and fuel cost over-recovery.
- Launch of energy-efficient Life brand smart gas water heaters (GWH) in end-2024 has led monthly average sales of GWH to more than double YoY, driving gas consumption.

#### **Transition Assets (KMC and AGPC)**

- KMC: 100% contracted availability for 1H 2025; High efficiency upgrade was completed. The
  upgrade would improve reliability and lower KMC's carbon emission. The cost of the upgrade is
  fully passed through.
- Aramco Gas Pipelines Company: 1H 2025 throughput was 1% higher YoY, it remained above the minimum volume commitment. However, FFO was lower due to higher interest paid in 1H 2025 post refinancing.

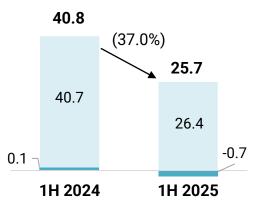
#### **Renewables Portfolio**

- German Solar Portfolio, comprising approximately 55,000 bundled solar PV systems backed by 20year lease contracts providing stable distribution to KIT.
- Like other windfarms in the North Sea, BKR2 experienced unusually low wind speeds in 1H 2025.
   The wind resource has shown signs of recovery in May and June indicating a return of normal atmospheric conditions.
- In 1H 2025, the **Onshore Windfarm** portfolio completed its first drop down project in Scotland, Crystal Rig IV (49MW), which is expected to commence commercial operations in 1H 2026.
- Next dropdown with installed capacity of 88MW in United Kingdom expected in 2H 2025.

## **Business Updates: Environmental Services**

Provides the essential services that protect human health and safeguard the environment





- Singapore Waste and Water Assets
- EMK

## **Eco Management Korea Holdings (EMK)**

- Maintained full utilisation of incineration capacity.
- As part of plans to lower operating costs, the landfill business will commence operations of its leachate treatment facility on-site in 2H 2025 which is expected to reduce outsourcing costs of approximately \$1 million annually.
- FFO was lower YoY due to continued volatility in landfill price.

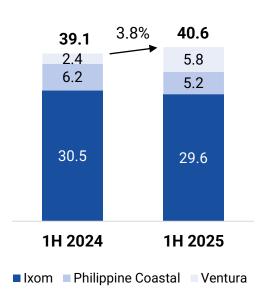
#### **Singapore Waste and Water Assets**

- All assets fulfilled contractual obligations with stable operations in 1H 2025; FFO was lower due to nominal contribution from Senoko WTE post extension of concession in 3Q 2024.
- First full half-year contribution from Keppel Marina East Desalination Plant (KMEDP), which was acquired on 27 Dec 2024.
- Exploring extension of concession for SingSpring Desalination Plant.

## **Business Updates: Distribution & Storage**

## Supporting and driving economic growth

## Funds from Operations (\$m)



#### **Ixom**

- Continued to deliver stable performance in 1H 2025 driven by the chemical manufacturing and distribution business in Australia and New Zealand and robust growth in the Bitumen segment, offset by lower growth in Life Sciences segment.
- The decline in FFO is mainly due to weaker AUD.

#### Ventura

- Continued to reinforce its market leading performance with 100%<sup>1</sup> bus reliability.
- Awarded service routes extension for two existing bus contracts.

## **Philippine Coastal**

Completion of divestment on 20 March 2025.

# > Portfolio Overview as at 30 Jun 2025

			Description	Customer	Revenue model	(\$'m)
Energy Transition		City Energy	Sole producer and retailer of piped town gas; expanded into LPG business, as well as EV charging and smart home solutions	> 910,000 commercial and residential customers	Fixed margin per unit of gas sold, with fuel and electricity costs passed through to consumers	
		Keppel Merlimau Cogen	1,300MW combined cycle gas turbine power plant	Capacity Tolling Agreement with Keppel Electric until 2040 (land lease till 2035, with 30-year extension)	Fixed payments for meeting availability targets	
		Aramco Gas Pipelines Company	Holds a 20-year lease and leaseback agreement over the usage rights of Aramco's gas pipelines network	20 years quarterly tariff from Aramco, one of the largest listed companies globally (A1 credit rating)	Quarterly tariff payments backed by minimum volume commitment for 20 years with built-in escalation	3,056.9
		European Onshore Wind Platform	Four wind farm assets in Sweden and Norway with a combined capacity of 275 MW	Local grid	Sale of electricity to the local grid	
		BKR2	A 465 MW operating offshore wind farm located in Germany	20-year power purchase agreement with Ørsted till 2038	Operates under the German EEG 2014 with attractive Feed-in-Tariff and guaranteed floor price till 2038	
	1.11.	German Solar Portfolio	~55,000 bundled solar PV systems with a combined generation capacity of 529 MW	20-year lease contracts with German households	Receive fixed monthly rental fees for rental of solar PV systems	

Total Accete1

# > Portfolio Overview as at 30 Jun 2025

,	_		Description	Customer	Revenue model	Total Assets <sup>1</sup> (\$'m)
Environmental Services		Senoko WTE Plant	Waste-to-energy plant with 2,310 tonnes/day waste incineration concession	NEA, Singapore government agency - concession until 2027 with option for up to 1-year extension (Singapore - AAA credit rating)	Fixed payments for availability of incineration capacity	
		Tuas WTE Plant	Waste-to-energy plant with 800 tonnes/day waste incineration concession	NEA, Singapore government agency - concession until 2034 (Singapore - AAA credit rating)	Fixed payments for availability of incineration capacity	
		Ulu Pandan NEWater Plant	One of Singapore's largest NEWater plants, capable of producing 162,800m <sup>3</sup> /day <sup>2</sup>	PUB, Singapore government agency - concession until 2027 (Singapore - AAA credit rating)	Fixed payments for the provision of NEWater production capacity	
		SingSpring Desalination Plant	Singapore's first large-scale seawater desalination plant, capable of producing 136,380m³/day of potable water	PUB, Singapore government agency - concession until 2025 (land lease till 2033) (Singapore - AAA credit rating)	Fixed payments for availability of output capacity	1,058.8
		Keppel Marina East Desalination Plant	Singapore's first and only large- scale dual-mode desalination plant able to treat seawater and reservoir water, capable of producing 137,000m <sup>3</sup> /day of potable water	PUB, Singapore government agency - concession until 2045 (Singapore - AAA credit rating)	Fixed payments for availability of output capacity	
		ЕМК	Leading integrated waste management services player in South Korea	Variety of customers including government municipalities and large industrial conglomerates	Payments from customers for delivery of products and provision of services based on agreed terms	



<sup>1.</sup> Based on book value as at 30 Jun 2025.

<sup>2.</sup> Ulu Pandan NEWater Plant has an overall capacity of 162,800 m3/day, of which 14,800 m3/day is undertaken by Keppel Seghers Engineering Singapore.

# Portfolio Overview as at 30 Jun 2025

			Description	Customer	Revenue model	Total Assets <sup>1</sup> (\$'m)
า & Storage	lxom	lxom	Manufacturer and distributor of water treatment chemicals, industrial and specialty chemicals with headquarters in Melbourne, Australia	Various end markets across four continents and ten countries	Payments from customers for delivery of products and provision of services based on agreed terms	1 007 0
Distribution		Ventura	Largest bus operator in Victoria, Australia, providing essential transport services in Melbourne	Public and private entities including government, school and businesses	Majority of revenues from long- term, fixed-fee cost-indexed government contracts	1,887.8

# **1**H 2025 Distributable Income (DI)

\$'000	1H 2025	1H 2024	+/(-) %	Remarks <sup>1</sup>
Energy Transition	65,111	83,653	(22.2)	
- City Energy	30,101	20,987	43.4	Fuel cost over-recovery and higher town gas volume (+\$4.4m), higher service income (+\$3.0m) and lower operating expenses (+\$1.7m).
- Transition Assets (KMC and AGPC)	29,628	40,488	(26.8)	Due mainly to (i) higher interest rate after refinancing at AGPC (-\$6.0m) and (ii) lower contribution from KMC (-\$4.9m) mainly due to debt repayment.
- Renewables Portfolio (wind farms)	615	14,917	(95.9)	Due mainly to lower wind production and weak power prices in the windfarm portfolio (-\$13.1m) and higher prepaid tax (-\$2.0m).
- German Solar Portfolio	4,767	7,261	(34.3)	1H 2024 includes certain gains on sale of assets.
Environmental Services	24,044	37,609	(36.1)	
- Singapore Waste and Water Assets	23,333	37,491	(37.8)	Mainly due to lower contribution from Senoko WTE (-\$20.7m)
- EMK	711	118	>100.0	Due to lower capex spent, partially offset by lower landfill prices.
Distribution & Storage	60,980	29,984	>100.0	
- Ixom	38,180	24,009	59.0	Mainly due to one-off capex funded by debt and lower tax paid.
- Philippine Coastal	(678)	3,549	N.M.	Philippine Coastal was divested on 20 Mar 2025.
- Ventura	23,478	2,426	>100.0	First full 1H 25 contribution which included tax refund of +\$4.0m.
Asset Subtotal	150,135	151,246	(0.7)	

<sup>1.</sup> The variance analysis should be made with reference to prior year comparative.