(Constituted in the Republic of Singapore pursuant to
a trust deed dated 28 November 2005 (as amended))

PAYMENT OF MANAGEMENT FEE BY WAY OF ISSUE OF UNITS IN KEPPEL REIT

The Board of Directors of Keppel REIT Management Limited (the "**Company**"), as manager of Keppel REIT, wishes to announce that 12,609,075 Units ("**Management Fee Units**") in Keppel REIT have been issued today at a price of S$0.8699 per Unit as payment of part of the base fee component of its management fee for the period from 1 April 2026 to 30 June 2026.

The issue price per Management Fee Unit is the volume weighted average price of a Unit for all trades done on the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") in the ordinary course of trading for the period of ten business days immediately preceding 30 June 2026, being the last business day for the period.

The payment of the management fee and the manner of such payment are provided for in the trust deed dated 28 November 2005, as may be amended from time to time, constituting Keppel REIT (the "**Trust Deed**"). It is provided in the Trust Deed that from Keppel REIT's financial year ended 31 December 2008 and onwards, the Company is entitled to receive its management fee in a combination of Units and cash in such proportions as it may elect. For the period from 1 April 2026 to 30 June 2026, the Company has elected to receive:

(a) 100% of its management fee earned in respect of Keppel REIT's additional one third interest in Marina Bay Financial Centre Tower 3, which was acquired on 31 December 2025, for the period from 1 April 2026 to 30 June 2026 in the form of Units; and

(b) 75% of its management fee earned in respect of the Other Portfolio Properties in the form of Units, and the remaining 25% of its management fees earned in respect of the Other Portfolio Properties in cash.

Following the issuance of the Management Fee Units, the Company's unitholding in Keppel REIT has increased to 306,523,064 Units, representing approximately 6.16% of the total number of issued Units in Keppel REIT. The total number of issued Units in Keppel REIT as at the date of this announcement is 4,979,952,647.

By Order of the Board
Keppel REIT Management Limited
(Company Registration Number: 200411357K)
as manager of Keppel REIT

Darren Tan / Gillian Loh
Company Secretaries
7 August 2026

Important Notice

The value of Units and the income from them may fall as well as rise. Units are not obligations of, deposits in, or guaranteed by the Company, as manager of Keppel REIT, or any of its affiliates. An investment in Units is subject to investment risks, including the possible loss of the principal amount invested.

Investors have no right to request the Manager to redeem their Units while the Units are listed. It is intended that Unitholders of Keppel REIT may only deal in their Units through trading on the SGX-ST. Listing of the Units on the SGX-ST does not guarantee a liquid market for the Units.

The past performance of Keppel REIT is not necessarily indicative of the future performance of Keppel REIT.